

***GENDER PAY GAP
REPORT 2025***

TRUCTYRE- GENDER PAY GAP

This is the Gender Pay Gap report for Tructyre as at the snapshot date of 5 April 2025. It captures the differences in hourly pay and bonus paid to men and women in the year up to and including 5 April 2025.



WHAT IS THE GENDER PAY GAP?

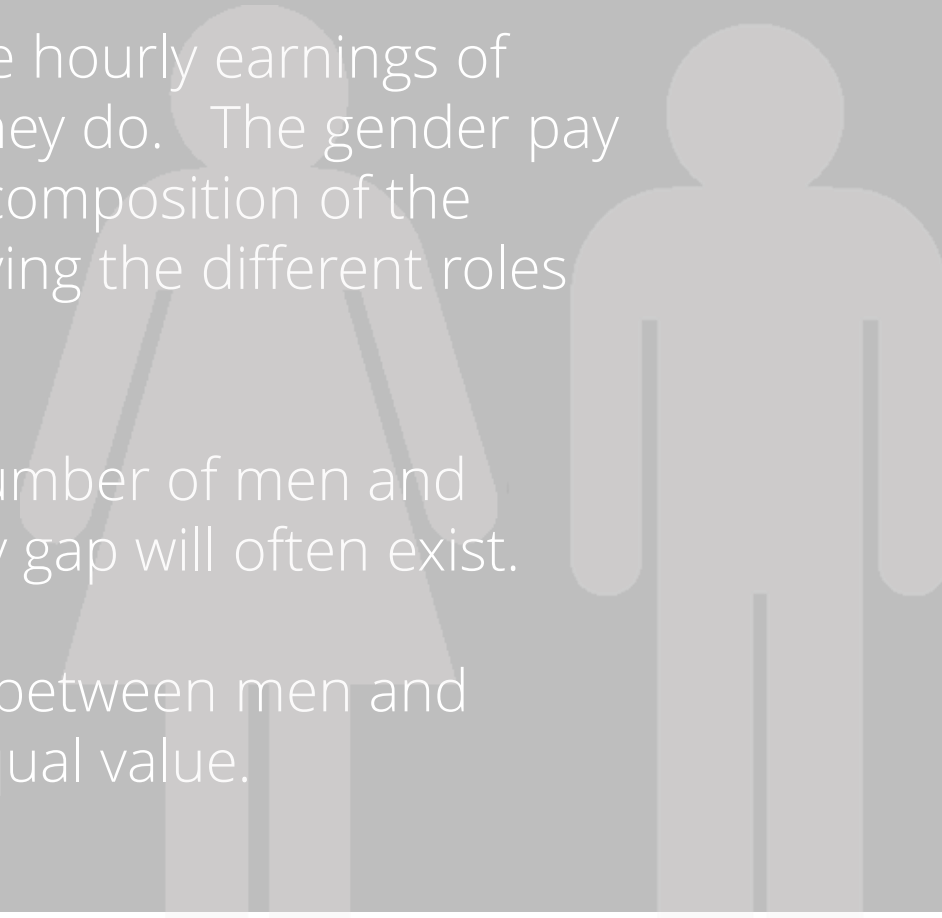
The Gender Pay Gap Regulations apply to UK employers with more than 250 employees.

The gender *pay gap* is different from '*equal pay*'.

The gender pay gap represents the difference in the average hourly earnings of men and women across a business, regardless of the role they do. The gender pay gap can be impacted by a number of factors related to the composition of the workforce, primarily the number of men and women occupying the different roles that exist across the company.

As a result of different jobs paying different rates and the number of men and women performing those jobs being variable – a gender pay gap will often exist.

This is different to 'equal pay', which is the difference in pay between men and women who carry out the same or similar jobs, or jobs of equal value.

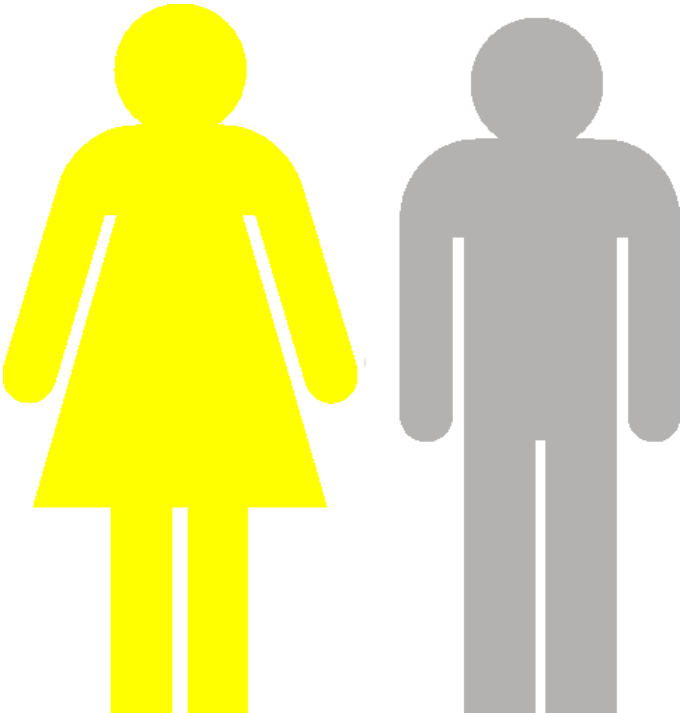


MEAN AND MEDIAN – WHAT’S THE DIFFERENCE?

The **mean** gender pay gap is the difference between the average hourly rate of pay for women and men within a company.

The **median** gender pay gap shows the middle point of the group. So, if all colleagues within the company were lined up in a female line and a male line, in order of pay, the median pay gap is the difference between the hourly rates of pay for the woman in the middle compared with the hourly rate of pay for the man in the middle.

	MEAN	MEDIAN
Pay Gap 2025	4.7%	23.4%
Pay Gap 2024	-8.3%	21.8%

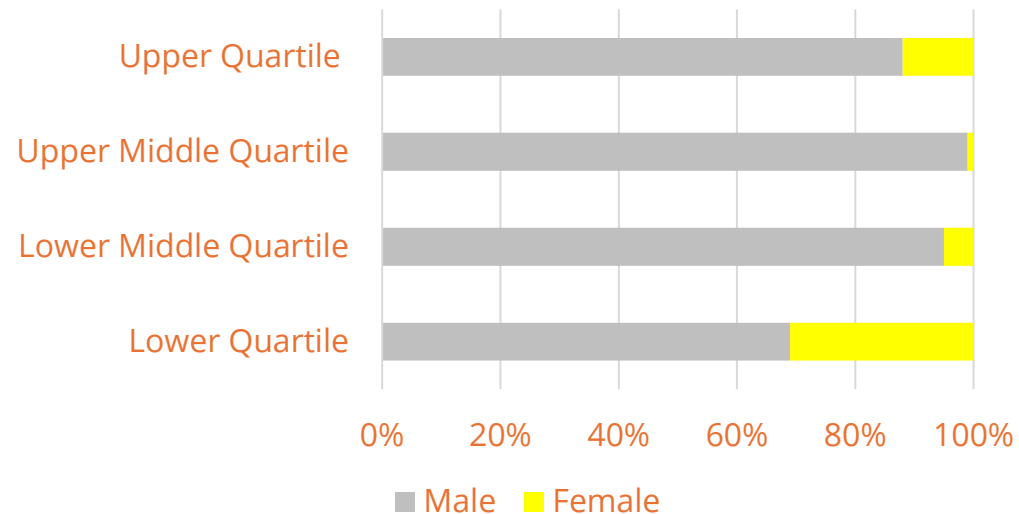


PAY QUARTILES

The graph below shows the male to female split of our workforce across four equal sized pay quartiles. Tructyre has a much higher percentage of male employees across all pay quartiles.

At Tructyre, 87.5% of our employees are male and 12.5% are female. This gender split is typical of the tyre industry in which we operate.

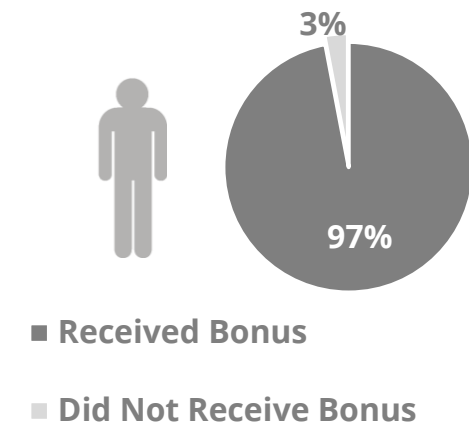
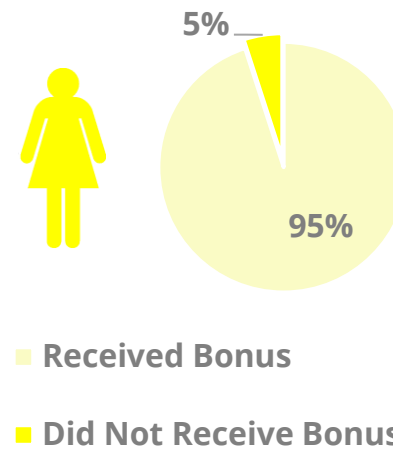
PAY QUARTILES



BONUS GAP

In 2025, 97% of male employees received a bonus payment, compared with 95% of females.

During 2024 as part of our drive to develop a 'one Tructyre' culture, we extended our bonus scheme provision, to ensure that all employees across Tructyre, including those in clerical and professional roles, now have the opportunity to earn a bonus. The impact of these changes is visible in the Gender Pay Gap report for 2025.



SUMMARY

We are confident that men and women are paid equally for doing equivalent jobs across the organisation. Our gender pay gap is very much the product of our workforce composition.

The pay structures in place across the organisation are gender neutral by design and are reviewed regularly. Tructyre works hard to establish a diverse and inclusive culture that represents the communities we serve, and this is brought to life through our policies and working practices.

Going forward we will

- Continue to challenge our recruitment practices and develop new approaches. This will help us attract a more diverse range of applicants and thus encourage more women into technical and operational roles
- Monitor levels of pay and bonus across the organisation and continue to ensure that our pay structures remain gender neutral and support our drive towards a diverse and representative workforce

Declaration

I can confirm that the data outlined above has been prepared in accordance with the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017.

Nick Harley

Managing Director

March 2026